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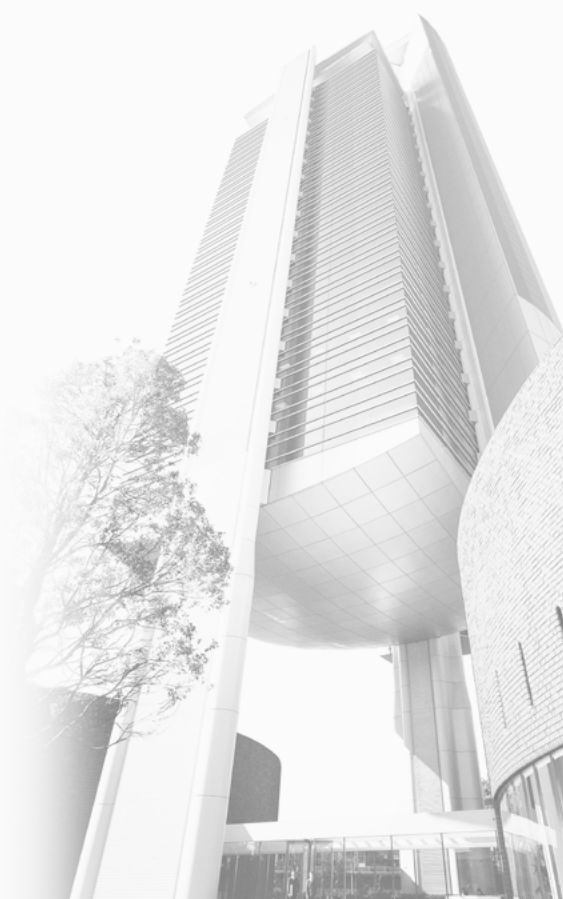
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C O R P O R A T E P R O F I L E

KEYENCE CORPORATION has steadily grown since 1974 to become a leading company in factory automation. It is accomplished by delivering the quality sensors that automation needs. Today, KEYENCE serves around 400,000 customers in some 110 countries around the world, where its name stands for innovation and excellence.

Sensors, found in millions of applications, provide the positioning information essential for factory automation. There could be no automation of assembly lines without sensors. KEYENCE has consistently aided the automation revolution by developing superior sensor solutions.



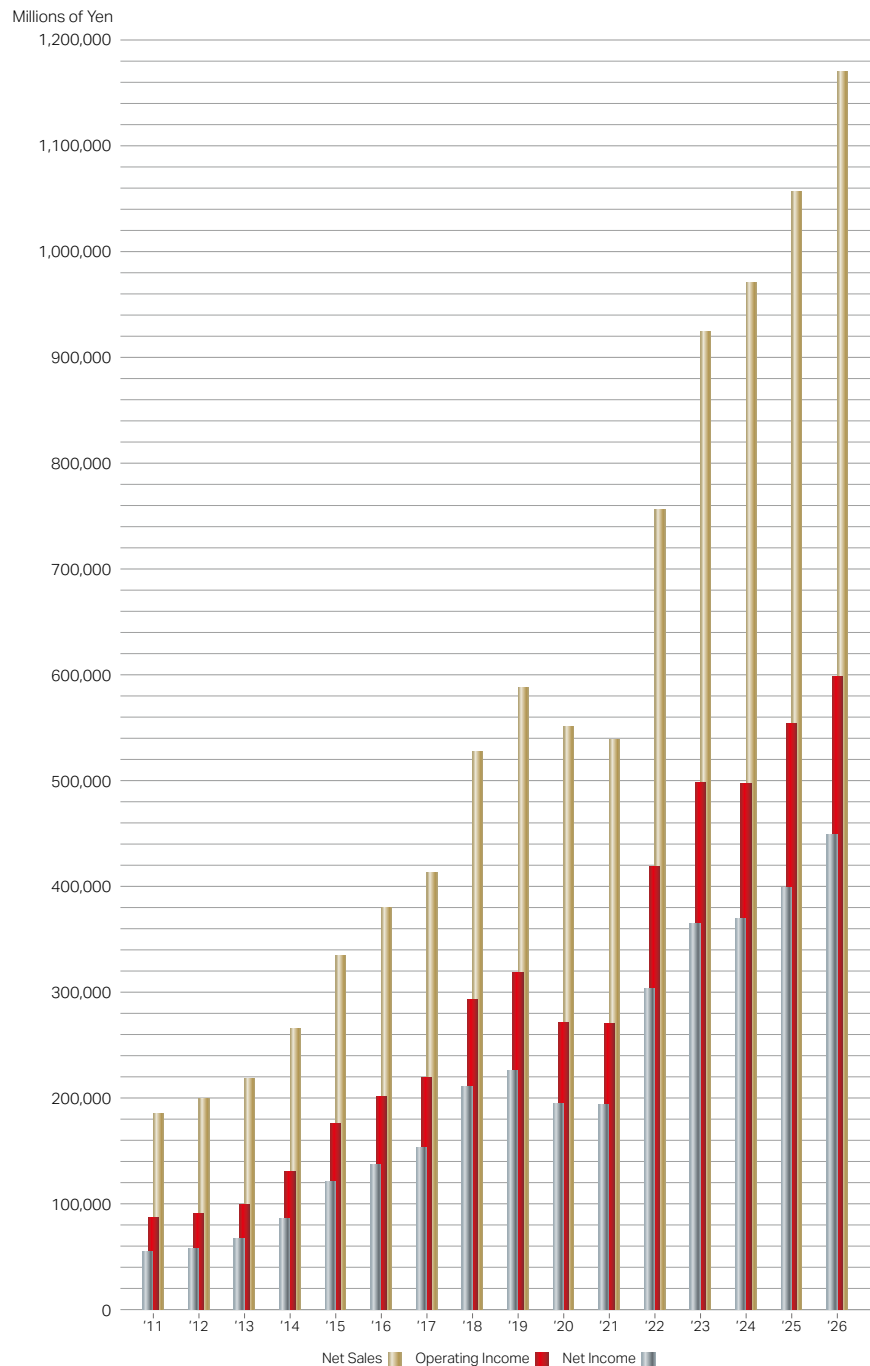
KEYENCE CORPORATION AND SUBSIDIARIES

FINANCIAL HIGHLIGHTS

YEAR ENDED MARCH 20, 2026

		Millions of Yen	Thousands of U.S. Dollars*1
	2026	2025	2026
Net Sales	¥1,169,289	¥1,059,145	\$7,308,059
Operating Income	595,759	549,775	3,723,494
Net Income	445,185	398,656	2,782,409
Amounts Per Common Share (in Yen and U.S. Dollars)			
Net Income	1,835.63	1,643.77	11.47
Cash Dividends Applicable to the Year	550.00	350.00	3.43
Total Assets	3,670,655	3,289,224	22,941,597

*1. All dollar figures herein refer to U.S. dollars. Dollar amounts are translated from Japanese yen, for convenience only, at ¥160= US\$1, the approximate exchange rate on March 19, 2026.



TO OUR SHAREHOLDERS



Business results

During the current consolidated fiscal year, the global economy saw continued capital investment, particularly in the manufacturing sector. By region, the Americas and Asia performed well overall. While a cautious outlook persisted in Europe, there were some signs of recovery in certain areas. In Japan, despite some signs of caution, performance remained generally strong.

Under these economic conditions, the KEYENCE Group worked to enhance planning and development and to strengthen sales capabilities to sustain mid-to-long term growth. In terms of planning and development, we developed new products such as 3D printers for manufacturing sites, linear cylinder sensors and smart valves. On the sales front, we focused on strengthening our overseas personnel training.

As a result of these activities, in this consolidated fiscal year we recorded sales of JPY 1,169,289 million, operating income of JPY 595,759 million, income before taxes of JPY 635,756 million, and net income of JPY 445,185 million.

TO OUR SHAREHOLDERS

Performance by region

1) Japan

In Japan, while performance remained generally strong, some signs of caution were observed in certain sectors. Under these conditions, we worked to release new products and enhance our sales capabilities, resulting in sales of JPY 390,066 million.

2) Overseas

Overseas, the Americas and Asia performed well overall. In Europe, a cautious sentiment remained, although partial signs of recovery were evident. Under these economic conditions, we worked to enhance our sales capabilities, with a focus on recruitment and personnel training, resulting in sales of JPY 779,222 million.

Looking ahead, the global economy requires continued close monitoring of policy trends in various countries, in addition to concerns over a potential economic downturn driven by rising geopolitical risks. Nevertheless, despite these uncertainties, the market environment surrounding the KEYENCE Group is expected to see growing demand driven by ongoing technological innovation as well as increasing needs for automation, quality improvement, and energy efficiency.

Under these circumstances, the Group will aim to accelerate growth by focusing on developing new products that create high added value, strengthening our direct sales force, and expanding our overseas businesses. While intensifying global competition means manufacturers must rationalize, automate, and improve quality—all while reinforcing research and development—we view these global trends as having great potential for expanding our business. To realize this potential, we will focus on applying the powers that we have cultivated over the years to achieve sustained growth.

Tetsuya Nakano

President
June 2026

NEW PRODUCT HIGHLIGHTS



Programmable Logic Controller

KEYENCE's next-generation PLC combines ultra-high-speed processing with open connectivity for enhanced equipment performance and ease of use. Equipped with a library that allows for easy connection to various external devices, this PLC significantly reduces configuration and setup time. The machine operation recorder also automatically records statuses during errors, enabling rapid root cause analysis, contributing to stable operation on the manufacturing floor and improving maintenance efficiency.



All-in-One Fluorescence Microscope

This all-in-one fluorescence microscope balances high-speed image capture with high-resolution imaging. Utilizing a built-in darkroom that allows for installation anywhere, it achieves 5× faster imaging speeds and 3.5× higher resolution compared to conventional models.

In addition, the Auto-navigation feature automatically optimizes focus, exposure, and filter switching with a single click. This ensures that any user can obtain expert-level results, significantly improving research efficiency.

NEW PRODUCT HIGHLIGHTS



3D Printers for Manufacturing Sites

Developed with the goal of being “truly functional on the manufacturing floor,” KEYENCE’s 3D printers are designed specifically for production sites. Even with functional resins with high strength, heat resistance, and chemical resistance—all of which are typically difficult settings to configure—these printers enable anyone to easily produce high-quality models, expanding the scope of applications to areas previously considered challenging. Printer operation is streamlined via simple steps, such as material selection, ensuring a design that is easy to handle without specialized knowledge. This supports faster onsite improvements and boosts overall productivity.



Linear Cylinder Sensor & Smart Valve

These products solve common challenges with pneumatic equipment while also contributing to improved onsite productivity. KEYENCE linear cylinder sensors provide visibility of cylinder position and operating status and simplify adjustment tasks that previously relied on experience or intuition, streamlining equipment setup and reconfiguration. Meanwhile, KEYENCE smart valves offer both increased cylinder speed and maximized shock absorption, and by accelerating troubleshooting when problems occur, production cycles can be shortened.

INDEPENDENT AUDITOR'S REPORT



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To the Board of Directors of Keyence Corporation:
<Audit of Consolidated Financial Statements>

Opinion

We have audited the consolidated financial statements of Keyence Corporation and its subsidiaries (the "Group"), which comprise the consolidated balance sheet as of March 20, 2026, and the consolidated statement of income, consolidated statement of comprehensive income, consolidated statement of changes in equity and consolidated statement of cash flows for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies, all expressed in Japanese yen.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the consolidated financial position of the Group as of March 20, 2026, and its consolidated financial performance and its consolidated cash flows for the year then ended in accordance with accounting principles generally accepted in Japan.

Convenience Translation

Our audit also comprehended the translation of Japanese yen amounts into U.S. dollar amounts and, in our opinion, such translation has been made in accordance with the basis stated in Note 1 to the consolidated financial statements. Such U.S. dollar amounts are presented solely for the convenience of readers outside Japan.

Basis for Opinion

We conducted our audit in accordance with auditing standards generally accepted in Japan. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are independent of the Group in accordance with the provisions of the Code of Professional Ethics in Japan, including the ethical requirements that are relevant to audits of the financial statements of public interest entities, and we have fulfilled our other ethical responsibilities as auditors. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Key Audit Matter

A key audit matter is a matter that, in our professional judgment, was of most significance in our audit of the consolidated financial statements of the current period. The matter was addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on the matter.

INDEPENDENT AUDITOR'S REPORT

Revenue recognition for product sales transactions	
Key Audit Matter Description	How the Key Audit Matter Was Addressed in the Audit
The Group is engaged in a single segment business of the manufacture and sale of electronic application equipment, with sales of ¥1,169,289 million recorded in the consolidated statements of income for the current fiscal year. Revenue primarily consisted of sales transactions of products at KEYENCE CO., LTD., and significant subsidiaries, which are KEYENCE CORPORATION OF AMERICA and KEYENCE (CHINA) CO., LTD. Although the Group runs a single segment business, a range of electronic equipment includes sensors, measuring instruments, imaging system equipment and laser markers for factory automation, as well as microscopes for research and development, code readers for logistics and retail. The Group's sales consist of sales transactions involving a wide variety of products with relatively low sales prices. The Group recognizes sales primarily when products are shipped to customers from domestic or overseas warehouses. As an internal control over product sales transactions, the Group ensures the accuracy of sales by matching shipping instruction information registered in the system with actual shipment information. In the consolidated financial statements, sales of ¥1,169,289 million are quantitatively significant, and because net sales represent the scale of the Group's business activities and are considered to be a key performance indicator for management and investors, we have determined revenue as a key audit matter.	For revenue recognition of product sales transactions, we performed the following audit procedures, among others: • We understood the revenue recognition process for the Group's product sales transactions and evaluated the effectiveness of the design and operation of internal controls. In particular, the design and operation of internal controls below were evaluated with the assistance of IT specialists: · IT application controls to match shipping instruction information registered in the system with actual shipment information · General IT controls to support the reliability of processing of the aforementioned systems • We performed risk assessment procedures, including analyses of monthly sales by business office and transaction type. • We examined the validity of the occurrence, accuracy and cut off of product sales transactions selected based on sampling method by matching to purchase orders from customers and shipping records from transport companies. • For transactions extracted based on certain criteria, we matched to purchase orders from customers, shipping evidence and vouchers for cash receipt. • With respect to the sales of KEYENCE CORPORATION OF AMERICA and KEYENCE (CHINA) CO., LTD., which are significant subsidiaries, we directed the component auditors to perform the same procedures as we performed to the parent company, supervised the appropriateness of the planned audit procedures and reviewed component auditors' working papers.

Other Information

Management is responsible for the other information. Audit & Supervisory Board members and the Audit & Supervisory Board are responsible for overseeing the Directors' execution of duties relating to the design and operating effectiveness of the controls over the other information. The other information comprises the information included in the Annual Report, but does not include the consolidated financial statements and our auditor's report thereon.

Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

INDEPENDENT AUDITOR'S REPORT

Responsibilities of Management and Audit & Supervisory Board Members and the Audit & Supervisory Board for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with accounting principles generally accepted in Japan, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern in accordance with accounting principles generally accepted in Japan and using the going concern basis of accounting unless management either intends to liquidate the Group or to cease operations, or has no realistic alternative but to do so.

Audit & Supervisory Board members and the Audit & Supervisory Board are responsible for overseeing the Directors' execution of duties relating to the design and operating effectiveness of the controls over the Group's financial reporting process.

Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with auditing standards generally accepted in Japan will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with auditing standards generally accepted in Japan, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks. The procedures selected depend on the auditor's judgment. In addition, we obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain, when performing risk assessment procedures, an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate whether the overall presentation and disclosures of the consolidated financial statements are in accordance with accounting principles generally accepted in Japan, as well as the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Plan and perform the group audit to obtain sufficient appropriate audit evidence regarding the financial information of the entities or business units within the Group as a basis for forming an opinion on the group financial statements. We are responsible for the direction, supervision and review of the audit work performed for purposes of the group audit. We remain solely responsible for our audit opinion.

INDEPENDENT AUDITOR'S REPORT

We communicate with Audit & Supervisory Board members and the Audit & Supervisory Board regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide Audit & Supervisory Board members and the Audit & Supervisory Board with a statement that we have complied with relevant ethical requirements regarding independence, and communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, actions taken to eliminate threats or safeguards applied.

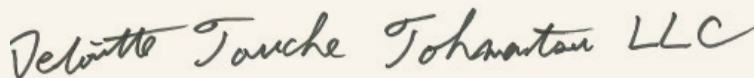
From the matters communicated with Audit & Supervisory Board members and the Audit & Supervisory Board, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

<Fee Related Information>

Fees for audit and other services for the year ended March 20, 2026, which were charged by us and our network firms to Keyence Corporation and its subsidiaries were ¥51 million and ¥134 million, respectively.

Interest Required to Be Disclosed by the Certified Public Accountants Act of Japan

Our firm and its designated engagement partners do not have any interest in the Group which is required to be disclosed pursuant to the provisions of the Certified Public Accountants Act of Japan.



June 12, 2026

Member of
Deloitte Touche Tohmatsu Limited

KEYENCE CORPORATION AND SUBSIDIARIES

CONSOLIDATED BALANCE SHEET

YEAR ENDED MARCH 20, 2026

		Millions of Yen	Thousands of U.S. Dollars (Note 1)
ASSETS:	2026	2025	2026
CURRENT ASSETS:			
Cash and cash equivalents (Note 9)	¥451,269	¥451,715	\$2,820,436
Time deposits (Note 9)	145,706	127,336	910,668
Marketable securities (Notes 4 and 9)	896,913	640,183	5,605,707
Notes and accounts receivable (Note 9)	379,590	320,312	2,372,439
Allowance for doubtful receivables	(2,135)	(1,426)	(13,346)
Inventories (Note 5)	85,273	77,892	532,960
Other	22,887	16,574	143,044
Total current assets	1,979,505	1,632,589	12,371,910
PROPERTY, PLANT AND EQUIPMENT:			
Land	32,971	32,971	206,074
Buildings and structures	34,915	29,934	218,218
Furniture and fixtures	75,596	66,183	472,476
Other	55,809	35,601	348,806
Total property, plant and equipment	199,292	164,691	1,245,576
Accumulated depreciation	(104,573)	(87,767)	(653,587)
Net property, plant and equipment	94,718	76,924	591,989
INVESTMENTS AND OTHER ASSETS:			
Investments in associated companies (Note 9)	50,015	44,224	312,597
Investment securities (Notes 4 and 9)	1,464,288	1,483,444	9,151,802
Long-term time deposits (Notes 9)	20,220	17,116	126,376
Deferred tax assets (Note 8)	20,515	17,898	128,222
Other	41,391	17,026	258,698
Total investments and other assets	1,596,431	1,579,710	9,977,697
TOTAL	¥3,670,655	¥3,289,224	\$22,941,597
LIABILITIES AND EQUITY:	2026	2025	2026
CURRENT LIABILITIES:			
Notes and accounts payable (Note 9)	¥10,890	¥14,890	\$68,065
Income taxes payable (Note 9)	102,331	91,482	639,570
Accrued bonuses	22,271	18,134	139,198
Other	52,338	43,532	327,115
Total current liabilities	187,831	168,040	1,173,949
LONG-TERM LIABILITIES:			
Other	11,351	12,631	70,947
Total long-term liabilities	11,351	12,631	70,947
EQUITY (Note 7):			
Common stock, authorized, 600,000,000 shares; issued, 243,207,684 shares in 2026 and 243,207,684 shares in 2025	30,637	30,637	191,484
Capital surplus	30,544	30,541	190,901
Retained earnings	3,356,584	3,020,535	20,978,652
Treasury stock at cost, 682,548 shares in 2026 and 682,350 shares in 2025	(3,854)	(3,838)	(24,089)
Accumulated other comprehensive income			
Unrealized gain (loss) on available-for-sale securities	(11,843)	(8,103)	(74,019)
Foreign currency translation adjustments	69,406	38,781	433,790
Defined retirement benefit plan	(3)	(1)	(19)
Total equity	3,471,472	3,108,552	21,696,700
TOTAL	¥3,670,655	¥3,289,224	\$22,941,597

See notes to consolidated financial statements.

KEYENCE CORPORATION AND SUBSIDIARIES

CONSOLIDATED STATEMENT OF INCOME

YEAR ENDED MARCH 20, 2026

		Millions of Yen	Thousands of U.S. Dollars (Note 1)
	2026	2025	2026
NET SALES (Note 10)	¥1,169,289	¥1,059,145	\$7,308,059
COSTS AND EXPENSES:			
Cost of Sales	198,552	171,444	1,240,951
Selling, general and administrative	342,138	309,068	2,138,363
Research and development	32,839	28,856	205,249
Total costs and expenses	573,530	509,369	3,584,564
OPERATING INCOME	595,759	549,775	3,723,494
OTHER INCOME (EXPENSES):			
Interest and dividend income	16,368	9,083	102,303
Foreign exchange gain (loss)	16,270	(4,221)	101,692
Equity in earnings of associated companies	6,460	5,309	40,379
Other - net	896	1,063	5,604
Other income (expenses) - net	39,996	11,234	249,980
INCOME BEFORE INCOME TAXES	635,756	561,010	3,973,475
INCOME TAXES (Note 8):			
Current	191,080	167,315	1,194,255
Deferred	(510)	(4,962)	(3,188)
Total income tax	190,570	162,353	1,191,066
NET INCOME	445,185	398,656	2,782,409
NET INCOME ATTRIBUTABLE TO OWNERS OF THE PARENT	¥445,185	¥398,656	\$2,782,409

PER SHARE OF COMMON STOCK (Notes 12 and 14)

		Yen	U.S. Dollars (Note 1)
	2026	2025	2026
Basic net income	¥1,835.63	¥1,643.77	\$11.47
Cash dividends applicable to the year	550.00	350.00	3.43

See notes to consolidated financial statements.

KEYENCE CORPORATION AND SUBSIDIARIES

CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME

YEAR ENDED MARCH 20, 2026

		Millions of Yen	Thousands of U.S. Dollars (Note 1)
	2026	2025	2026
NET INCOME	¥445,185	¥398,656	\$2,782,409
OTHER COMPREHENSIVE INCOME (LOSS) (Note 11):			
Unrealized gain (loss) on available-for-sale securities	(3,739)	(8,359)	(23,373)
Foreign currency translation adjustments	30,615	(9,171)	191,345
Share of other comprehensive income (loss) in associates	7	73	46
Total other comprehensive income (loss)	26,882	(17,457)	168,018
COMPREHENSIVE INCOME	¥472,068	¥381,199	\$2,950,427
TOTAL COMPREHENSIVE INCOME ATTRIBUTABLE TO:			
Owners of the parent	¥472,068	¥381,199	\$2,950,427

See notes to consolidated financial statements.

KEYENCE CORPORATION AND SUBSIDIARIES

CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

YEAR ENDED MARCH 20, 2026

	Millions of Yen								
	Outstanding number of shares of common stock	Common stock	Capital surplus	Retained earnings	Treasury stock	Accumulated other comprehensive income			Total Equity
						Unrealized gain (loss) on available- for-sale securities	Foreign currency translation adjustment	Defined retirement benefit plan	
BALANCE, MARCH 20, 2024	242,525,621	¥30,637	¥30,541	¥2,700,699	(¥3,819)	¥261	¥47,876	(¥2)	¥2,806,193
Net income attributable to owners of the parent				398,656					398,656
Cash dividends, ¥350 per share (Note12)				(78,820)					(78,820)
Purchase of treasury stock	(287)				(19)				(19)
Net change in the year						(8,364)	(9,094)	1	(17,457)
BALANCE, MARCH 20, 2025	242,525,334	¥30,637	¥30,541	¥3,020,535	(¥3,838)	(¥8,103)	¥38,781	(¥1)	¥3,108,552
Net income attributable to owners of the parent				445,185					445,185
Cash dividends, ¥550 per share (Note12)				(109,136)					(109,136)
Purchase of treasury stock	(266)				(15)				(15)
Disposal of treasury stock	68		3		0				3
Net change in the year						(3,739)	30,624	(1)	26,882
BALANCE, MARCH 20, 2026	242,525,136	¥30,637	¥30,544	¥3,356,584	(¥3,854)	(¥11,843)	¥69,406	(¥3)	¥3,471,472

	Thousands of U.S. Dollars (Note1)								
	Outstanding number of shares of common stock	Common stock	Capital surplus	Retained earnings	Treasury stock	Accumulated other comprehensive income			Total Equity
						Unrealized gain (loss) on available- for-sale securities	Foreign currency translation adjustment	Defined retirement benefit plan	
BALANCE, MARCH 20, 2025	242,525,334	\$191,484	\$190,881	\$18,878,345	(\$23,993)	(\$50,645)	\$242,386	(\$7)	\$19,428,450
Net income attributable to owners of the parent				2,782,409					2,782,409
Cash dividends, \$3.43 per share (Note12)				(682,102)					(682,102)
Purchase of treasury stock	(266)				(98)				(98)
Disposal of treasury stock	68		19		2				22
Net change in the year						(23,373)	191,404	(11)	168,018
BALANCE, MARCH 20, 2026	242,525,136	\$191,484	\$190,901	\$20,978,652	(\$24,089)	(\$74,019)	\$433,790	(\$19)	\$21,696,700

See notes to consolidated financial statements.

KEYENCE CORPORATION AND SUBSIDIARIES

CONSOLIDATED STATEMENT OF CASH FLOWS

YEAR ENDED MARCH 20, 2026

		Millions of Yen	Thousands of U.S. Dollars (Note 1)
	2026	2025	2026
OPERATING ACTIVITIES:			
Income before income taxes	¥635,756	¥561,010	\$3,973,475
Adjustments for:			
Income taxes paid	(181,644)	(148,699)	(1,135,280)
Depreciation and amortization	17,227	15,193	107,674
Equity in earnings of associated companies	(6,460)	(5,309)	(40,379)
Changes in assets and liabilities:			
Decrease (Increase) in notes and accounts receivable	(36,862)	(18,571)	(230,388)
Decrease (Increase) in inventories	(5,539)	(756)	(34,619)
Decrease (Increase) in interest and dividend receivable	(3,961)	(611)	(24,761)
Increase (Decrease) in notes and accounts payable	(4,396)	1,160	(27,476)
Increase (Decrease) in accrued bonuses	3,381	1,540	21,131
Other - net	13,180	4,567	82,376
Total adjustments	(205,075)	(151,487)	(1,281,724)
Net cash provided by operating activities	430,680	409,522	2,691,751
INVESTING ACTIVITIES:			
Net decrease (increase) in time deposits	(8,776)	(14,758)	(54,852)
Capital expenditures	(28,371)	(14,342)	(177,323)
Net decrease (increase) in marketable and investment securities and other	(243,114)	(248,539)	(1,519,466)
Other - net	(32,124)	(2,971)	(200,778)
Net cash used in investing activities	(312,387)	(280,612)	(1,952,420)
FINANCING ACTIVITIES:			
Cash dividends paid	(109,136)	(78,820)	(682,102)
Net decrease (increase) in treasury stock	(12)	(19)	(76)
Other - net	(4,573)	(4,589)	(28,584)
Net cash used in financing activities	(113,722)	(83,430)	(710,762)
EFFECT OF FOREIGN CURRENCY TRANSLATION ADJUSTMENTS ON CASH AND CASH EQUIVALENTS	(5,016)	169	(31,352)
NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS	(445)	45,649	(2,785)
CASH AND CASH EQUIVALENTS, BEGINNING OF YEAR	451,715	406,065	2,823,221
CASH AND CASH EQUIVALENTS, END OF YEAR	¥451,269	¥451,715	\$2,820,436

See notes to consolidated financial statements.

KEYENCE CORPORATION AND SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

YEAR ENDED MARCH 20, 2026

1. BASIS OF PRESENTATION OF CONSOLIDATED FINANCIAL STATEMENTS

The accompanying consolidated financial statements have been prepared in accordance with the provisions set forth in the Japanese Financial Instruments and Exchange Act and its related accounting regulations and in accordance with accounting principles generally accepted in Japan ("Japanese GAAP"), which are different in certain respects as to the application and disclosure requirements of International Financial Reporting Standards.

In preparing these consolidated financial statements, certain reclassifications and rearrangements have been made to the consolidated financial statements issued domestically in order to present them in a form which is more familiar to readers outside of Japan. In addition, certain reclassifications have been made in the 2025 consolidated financial statements to conform to the classifications used in 2026. Amounts less than one million yen and one thousand U.S. dollars are rounded down, except for per share data. Therefore, total or subtotal amounts may not correspond with the aggregation of such account balances.

The consolidated financial statements are stated in Japanese yen, the currency of the country in which KEYENCE CORPORATION (the "Company") is incorporated and operates. The translations of Japanese yen amounts into U.S. dollar amounts are included solely for the convenience of readers outside of Japan and have been made at the rate of ¥160 to \$1, the approximate rate of exchange at March 19, 2026. Such translations should not be construed as representations that the Japanese yen amounts could be converted into U.S. dollars at that or any other rate.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

- a. Consolidation** — The consolidated financial statements include the accounts of the Company and its 39 subsidiaries (together, the "Group"). The Company acquired the shares of CADENAS Technologies AG during this fiscal year, and 11 subsidiaries have been included in the scope of consolidation. Under the control and influence concepts, those companies in which the Company, directly or indirectly, is able to exercise control over operations are fully consolidated, and those companies over which the Group has the ability to exercise significant influence are accounted for by the equity method. All significant intercompany balances and transactions have been eliminated in consolidation. All material unrealized profit included in assets resulting from transactions within the Group is also eliminated.
- b. Cash Equivalents** — Cash equivalents are short-term investments that are readily convertible into cash and that are exposed to insignificant risk of changes in value. Cash equivalents include time deposits, all of which mature or become due within three months of the date of acquisition.
- c. Inventories** — Inventories of the Company and its domestic subsidiaries are principally stated at the lower of cost, determined by the average cost method or net selling value. Inventories of foreign subsidiaries are principally stated at the lower of cost, determined by the average cost method or market value.
- d. Marketable and Investment Securities** — All of the Group's securities are classified as available-for-sale securities and are reported at fair value, with unrealized gains and losses, net of applicable taxes, reported in a separate component of equity. Nonmarketable available-for-sale securities are stated at cost determined by the moving-average method. For other-than-temporary declines in fair value, investment securities are reduced to net realizable value by a charge to income.
- e. Allowance for Doubtful Receivables** — The Company and its domestic subsidiaries have provided an allowance for doubtful receivables stated in an amount considered to be appropriate based on the Group's past credit loss experience and an evaluation of potential losses in the receivables outstanding. Foreign subsidiaries have provided an allowance for doubtful receivables at the estimated amount of probable bad debts.
- f. Property, Plant and Equipment** — Property, plant and equipment are stated at cost. Depreciation of property, plant and equipment of the Company and its domestic subsidiaries is principally computed by the declining-balance method based on the estimated useful lives of the assets. Depreciation of property, plant and equipment of foreign subsidiaries is principally computed by the straight-line method based on the estimated useful lives of the assets.
- g. Long-Lived Assets** — The Group reviews its long-lived assets for impairment whenever events or changes in circumstance indicate the carrying amount of an asset or asset group may not be recoverable. An impairment loss is recognized if the carrying amount of an asset or asset group exceeds the sum of the undiscounted future cash flows expected to result from the continued use and eventual disposition of the asset or asset group. The impairment loss would be measured as the amount by which the carrying amount of the asset exceeds its recoverable amount, which is the higher of the discounted cash flows from the continued use and eventual disposition of the asset or the net selling price at disposition.
- h. Foreign Currency Transactions** — All short-term and long-term monetary receivables and payables denominated in foreign currencies are translated into Japanese yen at the exchange rates at the balance sheet date. The foreign exchange gains and losses from translation are recognized in the consolidated statement of income to the extent that they are not hedged by foreign exchange forward contracts.
- i. Foreign Currency Financial Statements** — The balance sheet accounts of the consolidated foreign subsidiaries and associated companies are translated into Japanese yen at the current exchange rates as of the balance sheet date, except for equity, which is translated at the historical rates. Differences arising from such translation are shown as "Foreign currency translation adjustments" under accumulated other comprehensive income in a separate component of equity. Revenue and expense accounts of consolidated foreign subsidiaries are translated into Japanese yen at the average exchange rate.
- j. Income Taxes** — The provision for income taxes is computed based on the pretax income included in the consolidated statement of income. The asset and liability approach is used to recognize deferred tax assets and liabilities for the expected future tax consequences of temporary differences between the carrying amounts and the tax bases of assets and liabilities. Deferred taxes are measured by applying currently enacted income tax rates to the temporary differences.
- k. Research and Development Costs** — Research and development costs are charged to income as incurred.
- l. Per Share Information** — Basic net income per share is computed by dividing net income attributable to common shareholders by the weighted-average number of common shares outstanding for the period, retroactively adjusted for stock splits. The Company did not have securities or contingent stock agreements that could potentially dilute net income per common share in the year ended March 20, 2026 and 2025. Cash dividends per share presented in the accompanying consolidated statement of income are dividends applicable to the respective fiscal years, including dividends to be paid after the end of the year.

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NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

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m. Unification of Accounting Policies Applied to Foreign Subsidiaries for the Consolidated Financial Statements — Under Accounting Standards Board of Japan ("ASBJ") Practical Issues Task Force ("PITF") No. 18, "Practical Solution on Unification of Accounting Policies Applied to Foreign Subsidiaries for the Consolidated Financial Statements," the accounting policies and procedures applied to a parent company and its subsidiaries for similar transactions and events under similar circumstances should in principle be unified for the preparation of the consolidated financial statements. However, financial statements prepared by foreign subsidiaries in accordance with either International Financial Reporting Standards or generally accepted accounting principles in the United States of America (Financial Accounting Standards Board Accounting Standards Codification) tentatively may be used for the consolidation process, except for the following items that should be adjusted in the consolidation process so that net income is accounted for in accordance with Japanese GAAP, unless they are not material: (a) amortization of goodwill; (b) scheduled amortization of actuarial gain or loss of pensions that has been recorded in equity through other comprehensive income; (c) expensing capitalized development costs of R&D; (d) cancellation of the fair value model of accounting for property, plant and equipment and investment properties and incorporation of the cost model of accounting; and (e) recording a gain or loss through profit or loss on the sale of an investment in an equity instrument for the difference between the acquisition cost and selling price, and recording impairment loss through profit or loss for other-than-temporary declines in the fair value of an investment in an equity instrument, where a foreign subsidiary elects to present in other comprehensive income subsequent changes in the fair value of an investment in an equity instrument.

ASBJ Statement No. 16, "Accounting Standard for Equity Method of Accounting for Investments," requires adjustments to be made to conform the associate's accounting policies for similar transactions and events under similar circumstances to those of the parent company when the associate's financial statements are used in applying the equity method, unless it is impracticable to determine such adjustments. In addition, financial statements prepared by foreign associated companies in accordance with either International Financial Reporting Standards or generally accepted accounting principles in the United States of America tentatively may be used in applying the equity method if the following items are adjusted so that net income is accounted for in accordance with Japanese GAAP, unless they are not material: (a) amortization of goodwill; (b) scheduled amortization of actuarial gain or loss of pensions that has been recorded in equity through other comprehensive income; (c) expensing capitalized development costs of R&D; (d) cancellation of the fair value model of accounting for property, plant and equipment and investment properties and incorporation of the cost model of accounting; and (e) recording a gain or loss through profit or loss on the sale of an investment in an equity instrument for the difference between the acquisition cost and selling price, and recording impairment loss through profit or loss for other-than-temporary declines in the fair value of an investment in an equity instrument, where a foreign associate elects to present in other comprehensive income subsequent changes in the fair value of an investment in an equity instrument.

n. Accounting Changes and Error Corrections — In December 2009, the ASBJ issued ASBJ Statement No. 24, "Accounting Standard for Accounting Changes and Error Corrections" and ASBJ Guidance No. 24, "Guidance on Accounting Standard for Accounting Changes and Error Corrections."

Accounting treatments under this standard and guidance are as follows:

1) Changes in Accounting Policies

When a new accounting policy is applied following revision of an accounting standard, the new policy is applied retrospectively, unless the revised accounting standard includes specific transitional provisions, in which case the entity shall comply with the specific transitional provisions.

2) Changes in Presentation

When the presentation of financial statements is changed, prior-period financial statements are reclassified in accordance with the new presentation.

3) Changes in Accounting Estimates

A change in an accounting estimate is accounted for in the period of the change if the change affects that period only, and is accounted for prospectively if the change affects both the period of the change and future periods.

4) Corrections of Prior-Period Errors

When an error in prior-period financial statements is discovered, those statements are restated.

o. Significant standards of accounting for revenue and expenses

The Group is engaged in the manufacture and sale of electronic applied equipment.

The main performance obligations of the Group is to sell products, and as such, the Group considers control and risk of the products to have transferred to the customer at the time of shipment or delivery based on the contract.

Note that, in accordance with the alternative treatment prescribed in Paragraph 98 of ASBJ Statement No. 29, "Accounting Standard for Revenue Recognition" (the "Implementation Guidance on Accounting Standard of Revenue Recognition"), revenue is recognized at the time of shipment in case the term from the shipping to the customers' obtaining of control of the goods and products is normal.

Transactions such as maintenance contracts regarding electronic applied equipment are deemed to be progressively fulfilled as services are provided throughout the contract period.

Therefore, the Group recognizes revenue equally throughout the contract period.

p. New Accounting Pronouncements

Accounting Standard for Lease

On September 13, 2024, the ASBJ issued ASBJ Statement No. 34, "Accounting Standard for Lease" and ASBJ Guidance No. 33, "Implementation Guidance on Accounting Standard for Lease." As part of the address to make Japanese accounting standards internationally consistent, the ASBJ has been considering the development of an accounting standard for leases that recognizes an asset and a liability for all leases of a lessee, taking into account international accounting standards.

The Company expects to apply the accounting standard and guidance for annual periods beginning on or after March 21, 2028, and is in the process of measuring the effects of applying the accounting standard and guidance in future applicable periods.

3. SIGNIFICANT ACCOUNTING ESTIMATES

Accounting estimates in the consolidated financial statements for the year ended March 20, 2026 are not identified as having a significant impact on the consolidated financial statements for annual periods beginning on March 21, 2026.

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4. MARKETABLE AND INVESTMENT SECURITIES

Marketable and investment securities as of March 20, 2026 and 2025 consisted of the following:

	Millions of Yen		Thousands of U.S. Dollars
	2026	2025	2026
Current:			
Government bonds	¥62,454		\$390,341
Corporate bonds	278,458	¥194,183	1,740,366
Negotiable certificate of deposits	556,000	446,000	3,475,000
Total	¥896,913	¥640,183	\$5,605,707

	Millions of Yen		Thousands of U.S. Dollars
	2026	2025	2026
Non-current:			
Equity securities	¥6,453	¥6,513	\$40,337
Government bonds	537,638	343,973	3,360,239
Corporate bonds	585,196	630,458	3,657,475
Negotiable certificate of deposits	335,000	502,500	2,093,750
Total	¥1,464,288	¥1,483,444	\$9,151,802

The carrying amounts and aggregate fair values of marketable and investment securities at March 20, 2026 and 2025 were as follows:

	Millions of Yen			
	2026			
Securities classified as:	Cost	Unrealized gains	Unrealized losses	Fair value
Available-for-sale:				
Equity securities	¥1,342	¥5,111		¥6,453
Government bonds	611,113		¥11,020	600,093
Corporate bonds	875,000	12	11,357	863,654
Negotiable certificate of deposits	891,000			891,000

	Thousands of U.S. Dollars			
	2026			
Securities classified as:	Cost	Unrealized gains	Unrealized losses	Fair value
Available-for-sale:				
Equity securities	\$8,391	\$31,945		\$40,337
Government bonds	3,819,461		\$68,880	3,750,581
Corporate bonds	5,468,750	75	70,983	5,397,842
Negotiable certificate of deposits	5,568,750			5,568,750

	Millions of Yen			
	2025			
Securities classified as:	Cost	Unrealized gains	Unrealized losses	Fair value
Available-for-sale:				
Equity securities	¥1,430	¥5,082		¥6,513
Government bonds	350,353	81	¥6,462	343,973
Corporate bonds	835,000		10,357	824,642
Negotiable certificate of deposits	948,500			948,500

5. INVENTORIES

Inventories at March 20, 2026 and 2025, consisted of the following:

	Millions of Yen		Thousands of U.S. Dollars
	2026	2025	2026
Finished products	¥43,992	¥37,720	\$274,955
Work in process	10,671	9,967	66,698
Raw materials	30,609	30,204	191,307
Total	¥85,273	¥77,892	\$532,960

6. EMPLOYEES' RETIREMENT BENEFITS

The Company and certain subsidiaries have prepayment retirement benefits and defined contribution pension plans. The net periodic benefit costs for the years ended March 20, 2026 and 2025, were as follows:

	Millions of Yen		Thousands of U.S. Dollars
	2026	2025	2026
Contribution to defined contribution pension plans and prepayment retirement benefits	¥3,296	¥3,115	\$20,605

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NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

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7. EQUITY

Japanese companies are subject to the Companies Act of Japan (the "Companies Act"). The significant provisions in the Companies Act that affect financial and accounting matters are summarized below:

a. Dividends—Under the Companies Act, companies can pay dividends at any time during the fiscal year in addition to the year-end dividend upon resolution at the shareholders' meeting. Additionally, for companies that meet certain criteria including (1) having a Board of Directors, (2) having independent auditors, (3) having an Audit & Supervisory Board, and (4) having a term of service for the directors prescribed as one year rather than the two years of normal terms per its articles of incorporation, the Board of Directors may declare dividends (except for dividends-in-kind) at any time during the fiscal year.

The Companies Act permits companies to distribute dividends-in-kind (noncash assets) to shareholders subject to certain limitations and additional requirements.

Semiannual interim dividends may also be paid once a year upon resolution by the Board of Directors if the articles of incorporation of the Company so stipulate. The Companies Act provides certain limitations on the amounts available for dividends or the purchase of treasury stock. The limitation is defined as the amount available for distribution to the shareholders, but the amount of net assets after dividends must be maintained at no less than ¥3 million.

b. Increases / Decreases and Transfer of Common Stock, Reserve, and Surplus—The Companies Act requires that an amount equal to 10% of dividends must be appropriated as a legal reserve (a component of retained earnings) or as additional paid-in capital (a component of capital surplus) depending on the equity account charged upon the payment of such dividends, until the aggregate amount of legal reserve and additional paid-in capital equals 25% of the common stock. Under the Companies Act, the total amount of additional paid-in capital and legal reserve may be reversed without limitation. The Companies Act also provides that common stock, legal reserve, additional paid-in capital, other capital surplus, and retained earnings can be transferred among the accounts within equity under certain conditions upon the resolution of the shareholders.

c. Treasury Stock and Treasury Stock Acquisition Rights—The Companies Act also provides for companies to purchase treasury stock and dispose of such treasury stock by resolution of the Board of Directors. The amount of treasury stock purchased cannot exceed the amount available for distribution to the shareholders, which is determined by a specific formula. Under the Companies Act, stock acquisition rights are presented as a separate component of equity. The Companies Act also provides that companies can purchase both treasury stock acquisition rights and treasury stock. Such treasury stock acquisition rights are presented as a separate component of equity or deducted directly from stock acquisition rights.

8. INCOME TAXES

The Company and its domestic subsidiaries are subject to Japanese national and local income taxes which, in the aggregate, resulted in normal effective statutory tax rates of approximately 30.5% for the years ended March 20, 2026 and 2025. The tax effects of significant temporary differences and tax loss carryforwards which resulted in deferred tax assets and liabilities at March 20, 2026 and 2025, were as follows:

		Millions of Yen	Thousands of U.S. Dollars
	2026	2025	2026
Deferred tax assets:			
Accrued bonuses	¥4,385	¥3,652	\$27,411
Inventories	21,964	18,626	137,280
Accrued enterprise tax	4,940	4,393	30,876
Investment securities	4,939	3,305	30,873
Other	8,370	6,986	52,318
Deferred tax assets	44,601	36,963	278,759
Deferred tax liabilities:			
Undistributed earnings	(20,359)	(15,594)	(127,245)
Other	(3,763)	(3,474)	(23,522)
Deferred tax liabilities	(24,122)	(19,068)	(150,768)
Net deferred tax assets (liabilities)	¥20,478	¥17,894	\$127,991

A reconciliation between the normal effective statutory tax rates and the actual effective tax rates reflected in the accompanying consolidated statements of income for the years ended March 20, 2025 was as follows:

	2025
Normal effective statutory tax rate	30.5%
Tax credit for research and development expenses	(0.7)
Corporate tax refund	(0.1)
Equity in earnings of associated companies	(0.3)
Other-net	(0.4)
Actual effective tax rate	28.9%

There was no significant difference between the normal effective statutory tax rates and the actual effective tax rates reflected in the accompanying consolidated statements of income for the years ended March 20, 2026.

New tax reform laws enacted on March 31, 2025 in Japan changed the normal effective statutory tax rate for the fiscal year beginning on or after March 21, 2027, from approximately 30.5% to 31.5%. The effect of these changes was immaterial.

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NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

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9. FINANCIAL INSTRUMENTS AND RELATED DISCLOSURES

a. **Group Policy for Financial Instruments** — The Group invests in financial instruments and in low-risk financial assets, including bonds.

b. **Nature of Financial Instruments, Extent of Risks Arising from Financial Instruments and Risk Management for Financial Instruments** — Notes and accounts receivable are exposed to customer credit risk. In order to reduce risk, the Group monitors the financial status and transaction history to detect the default risk of customers at an early stage. Since marketable securities and investment securities are mainly composed of high credit-rated bonds, the credit risk associated with the investments is not considered to be significant. However, since they are exposed to the risk of market price fluctuations, the Group monitors the market value and reviews the validity of continued possession on a regular basis. Notes and accounts payable and income taxes payable are all due within less than one year.

c. **Supplementary explanation regarding fair values of financial instruments** — Because calculations of financial instruments involve variable inputs, the results of calculations may vary depending on what premises and assumptions are used.

I. Fair value of financial instruments		Millions of Yen			Thousands of U.S. Dollars		
		2026			2026		
Assets:	Carrying amount	Fair value	Unrealized gain (loss)	Carrying amount	Fair value	Unrealized gain (loss)	
Marketable securities and investment securities and investment in associated company, Long-term time deposits	¥2,430,622	¥2,479,850	¥49,227	\$15,191,393	\$15,499,068	\$307,674	

		Millions of Yen		
		2025		
Assets:	Carrying amount	Fair value	Unrealized gain (loss)	
Marketable securities and investment securities and investment in associated company, Long-term time deposits	¥2,184,215	¥2,239,375	¥55,159	

i. Cash and cash equivalents, time deposits, notes and accounts receivable, notes and accounts payable, and income taxes payable are omitted, because their fair value approximates their carrying value due to their short maturities.

II. Carrying amount of financial instruments that do not have a market price				Millions of Yen		Thousands of U.S. Dollars	
				2026		2026	
Unlisted equity instruments				¥814	¥753	\$5,090	

d. Maturity analysis for financial assets and securities with contractual maturities

Millions of Yen					Thousands of U.S. Dollars				
2026					2026				
	Due in one year or less	Due after one year through five years	Due after five years through ten years	Due after ten years	Due in one year or less	Due after one year through five years	Due after five years through ten years	Due after ten years	
Cash and cash equivalents and Time deposits	¥596,976				\$3,731,104				
Notes and accounts receivables	379,590				2,372,439				
Government bonds	62,500	¥550,000			390,625	\$3,437,500			
Corporate bonds	280,000	595,000			1,750,000	3,718,750			
Negotiable certificate of deposits	556,000	335,000			3,475,000	2,093,750			
Long-term time deposits		20,220				126,376			
Total	¥1,875,067	¥1,500,220			\$11,719,168	\$9,376,376			

Millions of Yen				
2025				
	Due in one year or less	Due after one year through five years	Due after five years through ten years	Due after ten years
Cash and cash equivalents and Time deposits	¥579,051			
Notes and accounts receivables	320,312			
Government bonds		¥350,000		
Corporate bonds	195,000	640,000		
Negotiable certificate of deposits	446,000	502,500		
Long-term time deposits		17,116		
Total	¥1,540,364	¥1,509,616		

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e. Breakdown of Financial Instruments by Level of Fair Value

The fair value of financial instruments is categorized into the following three levels based upon the observability and significance of inputs used to measure their fair value.

Level 1: Fair value measured using quoted prices (unadjusted) in active markets for identical assets or liabilities

Level 2: Fair value measured using inputs, other than those included within Level 1, that are either directly or indirectly observable

Level 3: Fair value measured using significant unobservable inputs

If the Group uses multiple inputs that are significant to the fair value measurement, the fair value measurement is categorized in its entirety in the same level of the fair value hierarchy as the lowest level input that is significant to the entire measurement.

I. Financial instruments presented at fair value on the consolidated balance sheets

	Millions of Yen			
	2026			
	Fair value			
	Level 1	Level 2	Level 3	Total
Category:				
Marketable and investment securities				
Equity securities	¥5,639			¥5,639
Government bonds	600,093			600,093
Corporate bonds		¥863,654		863,654
Negotiable certificate of deposits		891,000		891,000
Long-term time deposits		20,220		20,220
Total	¥605,732	¥1,774,874		¥2,380,607

	Thousands of U.S. Dollars			
	2026			
	Fair value			
	Level 1	Level 2	Level 3	Total
Category:				
Marketable and investment securities				
Equity securities	\$35,246			\$35,246
Government bonds	3,750,581			3,750,581
Corporate bonds		\$5,397,842		5,397,842
Negotiable certificate of deposits		5,568,750		5,568,750
Long-term time deposits		126,376		126,376
Total	\$3,785,827	\$11,092,968		\$14,878,795

	Millions of Yen			
	2025			
	Fair value			
	Level 1	Level 2	Level 3	Total
Category:				
Marketable and investment securities				
Equity securities	¥5,759			¥5,759
Government bonds	343,973			343,973
Corporate bonds		¥824,642		824,642
Negotiable certificate of deposits		948,500		948,500
Long-term time deposits		17,116		17,116
Total	¥349,732	¥1,790,258		¥2,139,990

II. Financial instruments other than those presented at fair value on the consolidated balance sheets

	Millions of Yen			
	2026			
	Fair value			
	Level 1	Level 2	Level 3	Total
Investments in associated companies	¥99,243			¥99,243

	Millions of Yen			
	2025			
	Fair value			
	Level 1	Level 2	Level 3	Total
Investments in associated companies	¥99,384			¥99,384

	Thousands of U.S. Dollars			
	2026			
	Fair value			
	Level 1	Level 2	Level 3	Total
Investments in associated companies	\$620,272			\$620,272

Note: The description of valuation techniques and inputs used for the fair value measurement is as follows:

Marketable and investment securities

Listed stocks and government bonds are valued using quoted prices. As listed stocks and government bonds are traded in active markets, their fair value is categorized as Level 1. The fair value of corporate bonds is measured using prices provided by counterparty financial institutions, and is categorized as Level 2. The fair values of negotiable certificates of deposits are deemed to be the acquisition price because the current price approximates the acquisition price, and their value is categorized as Level 2.

Long-term time deposits

The fair values of long term time deposits are deemed to be the acquisition price because the current price approximates the acquisition price, and their value is categorized as Level 2.

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10. Revenue recognition

a. Breakdown of revenue arising from contracts with customers

		Millions of Yen	Thousands of U.S. Dollars
	2026	2025	2026
Sales by geographical area			
Japan	¥390,066	¥372,753	\$2,437,917
Overseas	779,222	686,391	4,870,142
Revenue arising from contracts with customers	1,169,289	1,059,145	7,308,059
Other revenue			
Sales to customers	¥1,169,289	¥1,059,145	\$7,308,059

b. Information fundamental for an understanding of revenue arising from contracts with customer

Information fundamental for an understanding of revenue arising from contracts with customers is as presented in Significant matters forming the basis of preparing the consolidated financial statements, 2. Summary of significant Accounting policies, o. Important standards of accounting for revenue and expenses.

c. Information for an understanding of revenue amount

I. Balance of contract assets and liabilities from March 21, 2025 to March 20, 2026 were as follows:

	Millions of Yen	Thousands of U.S. Dollars
Receivables arising from contracts with customers as of March 20, 2026	¥379,590	\$2,372,439
Receivables arising from contracts with customers as of March 21, 2025	320,312	2,001,956

Note: There is no balance of contract assets as of March 21, 2025 and March 20, 2026.

Balance of contract liabilities as of March 21, 2025 and March 20, 2026 were negligible.

Contract liabilities are included in other of current liabilities on the balance sheet.

II. Transaction price allocated to remaining performance obligations

In the Company and its consolidated subsidiaries, there were no significant transactions for which an estimated contract period exceeded one year.

11. COMPREHENSIVE INCOME

The component of other comprehensive income for the years ended March 20, 2026 and 2025, were as follows:

		Millions of Yen	Thousands of U.S. Dollars
	2026	2025	2026
Unrealized gain (loss) on available-for-sale securities			
Gains (losses) arising during the year (Amount before income tax effect)	(¥5,586)	(¥12,028)	(\$34,915)
Reclassification adjustments to profit or loss	(11)		(74)
Income tax effect	1,858	3,668	11,615
Total	(¥3,739)	(¥8,359)	(\$23,373)
Foreign currency translation adjustments			
Adjustments arising during the year	¥30,615	(¥9,171)	\$191,345
Share of other comprehensive income (loss) in associates			
Gains (losses) arising during the year	¥7	¥73	\$46
Total other comprehensive income (loss)	¥26,882	(¥17,457)	\$168,018

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12. AMOUNT PER COMMON SHARE

The computation of net income per common share is based on the weighted-average number of common shares outstanding.

The average number of common shares used in the computations was 242,525,222 and 242,525,467 shares for 2026 and 2025, respectively.

Cash dividends per common share represent amounts applicable to the respective periods including dividends to be paid after the end of the period.

13. SEGMENT INFORMATION

Under ASBJ Statement No. 17, "Accounting Standard for Segment Information Disclosures," and ASBJ Guidance No. 20, "Guidance on Accounting Standard for Segment Information Disclosures," an entity is required to report financial and descriptive information about its reportable segments. Reportable segments are operating segments or aggregations of operating segments that meet specified criteria. Operating segments are components of an entity about which separate financial information is available and such information is evaluated regularly by the chief operating decision maker in deciding how to allocate resources and in assessing performance. Generally, segment information is required to be reported on the same basis as is used internally for evaluating operating segment performance and deciding how to allocate resources to operating segments.

I. Reportable Segments

Information about reportable segments is not disclosed because the Company has one operating segment.

II. Related Information

• Information by product and service

As the Sales of one product group account for more than 90% of the Group's total consolidated sales, the disclosure for the years ended March 20, 2026 and 2025, has been omitted.

• Information by geographical area

		Millions of Yen	Thousands of U.S. Dollars
Revenue	2026	2025	2026
Japan	¥390,066	¥372,753	\$2,437,917
Overseas			
USA	225,751	197,579	1,410,949
China	186,550	157,891	1,165,939
Other	366,920	330,920	2,293,253
Total	779,222	686,391	4,870,142
Total	¥1,169,289	¥1,059,145	\$7,308,059

		Millions of Yen	Thousands of U.S. Dollars
Property, plant and equipment	2026	2025	2026
Japan	¥65,716	¥47,210	\$410,726
Overseas	29,002	29,713	181,262
Total	¥94,718	¥76,924	\$591,989

• Information on principal customers

There was no customer whose sales exceeded 10% of the total consolidated sales for the years ended March 20, 2026 and 2025.

14. SUBSEQUENT EVENT

At the Shareholder's General Meeting held on June 12, 2026, the shareholders approved payment of ¥275.00 (\$1.71) per share or total of ¥66,694 million (\$416,840 thousand), to shareholders of record on March 20, 2026.

BOARD OF DIRECTORS/AUDIT & SUPERVISORY BOARD MEMBERS/ CORPORATE DATA/DIRECTORY

BOARD OF DIRECTORS

As of June 12, 2026

Tetsuya Nakano President and Representative Director	Akiji Yamaguchi Director	Hiroaki Yamamoto Director	
Kazuhiko Terada Director	Yu Nakata Director		
Seiichi Taniguchi Outside Director	Kumiko Suenaga Outside Director	Michifumi Yoshioka Outside Director	Ryoko Satomi Outside Director

AUDIT & SUPERVISORY BOARD MEMBERS

As of June 12, 2026

Shinyo Hirayama Outside Auditor	Hiroji Indoh Outside Auditor	Masaji Daiho Outside Auditor
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CORPORATE DATA

As of March 20, 2026

Established:	March 1972
Incorporated:	May 1974
Capital:	30,637 million yen
Number of Employees:	12,784 (consolidated)
Common Stock:	600,000,000 shares Authorized 243,207,684 shares Issued
Number of Shareholders:	27,117
Stock Listing:	Tokyo Stock Exchange, Inc.
Share Registrar:	Mitsubishi UFJ Trust and Banking Corporation 1-4-5 Marunouchi, Chiyoda-ku, Tokyo 100-8212, JAPAN

DIRECTORY

As of March 20, 2026

KEYENCE CORPORATION

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AFFILIATES:

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KEYENCE MEXICO S.A. DE C.V.
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**KEYENCE BRASIL COMERCIO DE
PRODUTOS ELETRONICOS LTDA.**
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KEYENCE SINGAPORE PTE LTD.
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PT. KEYENCE INDONESIA
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KEYENCE PHILIPPINES INC.
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KEYENCE (THAILAND) CO., LTD.
Bangkok, Thailand Tel: +66-2-078-1090

SUSTAINABILITY POLICY AND RELATED INITIATIVES

Our Group's approach to sustainability and related initiatives is outlined below.

Forward-looking statements in the text are based on the judgment of the Group as of the end of the current consolidated fiscal year.

Governance

We recognize that Sustainability is one of the most pressing challenges to ensure the lasting survival of the company—one of the company's core management principles. Sustainability initiatives are regularly promoted at Management Committee meetings and meetings where division managers are in attendance. The Board of Directors is responsible for overseeing the details of those initiatives.

Risk Management

We regularly gather information on climate change regulations and risk factors that may affect business. In addition to comprehensively evaluating and determining relevant risks and potential impacts on business at Management Committee meetings and meetings where division managers are in attendance, we consider available countermeasures. The results of reviews and the policies determined for addressing problems are then reported to the Board of Directors.

Strategy of Human Capital

Policy on improving internal environments

Creating high added value starts with our employees. We are putting effort into creating a workplace culture of mutual respect and an environment that facilitates open collaboration and teamwork.

Creating a Workplace with Respect

We are engaged in corporate activities with a strong sense of ethics. We follow rules and regulations in order to remain fair and consistent, and we do not discriminate or slander based on race, gender, nationality, creed, age or disability. We work to ensure that we do not harm each other in any way and that no one uses their role or position in a coercive manner.

A Work Environment with Open Discussion

We make efforts to create a workplace that fosters open communication and contribution from all members of our organization. We put emphasis on what was said, not who said it. We create open workspaces without communication barriers. For example, we do not have cubicles in our offices. All employees sit in an open floor which makes it easy to approach and communicate with everyone.

Fairness and Impartiality

In order to conduct business activities in an appropriate manner, fairness and impartiality are essential. An essential rule for ensuring impartiality and fairness is that we do not allow close relatives of current officers or employees to join the company, and we forbid the acceptance of entertainment or gifts during business transactions. Furthermore, to promote impartiality and fairness, we have prohibited the use by employees of their role or position for their own benefit.

SUSTAINABILITY POLICY AND RELATED INITIATIVES

Basic Guideline on Human Resources Development

KEYENCE prioritizes efforts to train its employees in order to contribute to the added value of the Company, while aiming to create a workplace with a positive impact on society.

Basic Policy on Training Personnel

- Give employees ownership and accountability for both their actions and results
- On the job training as a core component of the training program
- Promote comprehensive skill development through continuous training programs

Developmental System

MDP (Management Development Program)

We have a training system for managers that sees current managers in charge share their responsibilities with their successors for a certain period to allow their successor to gain an understanding of the job. This program not only encourages growth, but also effectively develops leader candidates and helps to maintain an active organization.

CDP (Career Development Program)

This program allows employees to move to another section of the company for a certain period of time to work in a new role. Experiencing various types of work outside of their specialties cultivates broad skill sets and promotes development of new capacities.

Human capital–related indicators and targets

As an indicator, we have set a target of a positive response rate on our engagement survey. This indicator has been achieved with our target of 70% or higher. This is our target on a non-consolidated basis.

For more details on sustainability, please visit our website via the QR code or the link.

<https://www.keyence.com/sustainability>



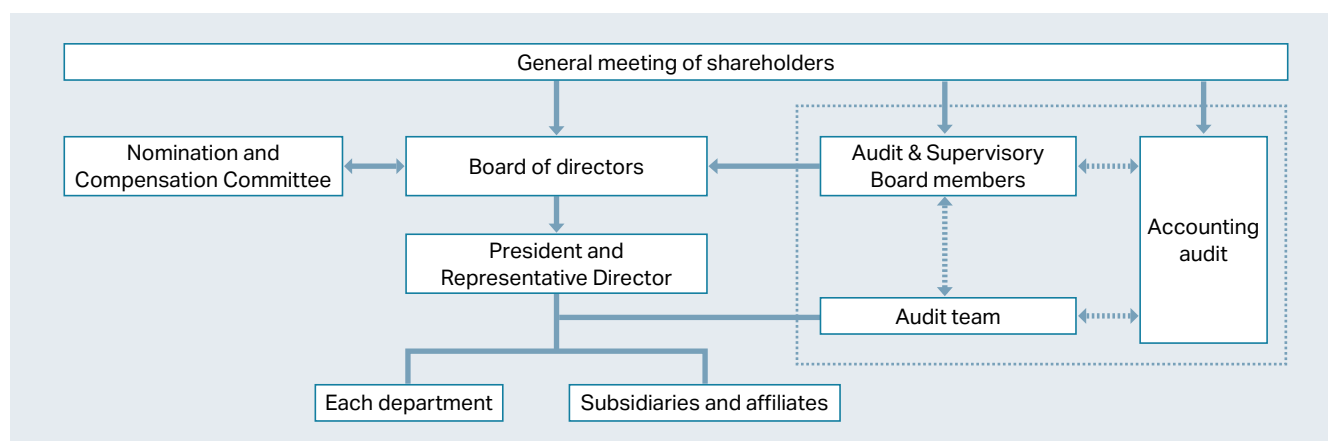
GOVERNANCE

Basic Guideline on Corporate Governance

To ensure lasting and sustainable growth of the company, the Group places importance on making swift and appropriate management decisions based on the corporate management philosophy and action guidelines, and strives to further enhance corporate governance.

Corporate Governance System

Our corporate governance system uses an auditor system with three outside auditors. Audit & Supervisory Board members do not have any full-time KEYENCE staff. The audit team works together and Audit & Supervisory Board members attend various important company meetings. Meanwhile, the number of directors is nine, including four outside directors, which enables quick and thorough information exchange to achieve both supervision and execution. We are building an internal control system where on-site audits are performed by a special department, information is quickly transmitted and a check function is implemented. The following is an overview of the corporate governance system and the business management organization for management decision-making, execution and supervision. In addition, the Company established a Nomination and Remuneration Committee as a voluntary advisory body to the Board of Directors on March 6, 2023. The majority of the committee are consisted by independent outside Directors. The Company intends to strengthen the independence, and objectivity of the Board of Directors' functions with regard to the Directors and Executive Officers' nomination, remuneration, etc., and further enhance corporate governance systems.



Internal Audit Team

An appointed audit team has been formed to conduct internal audits. The audit team conducts internal audits focusing on the appropriateness and effectiveness of business operations at locations in Japan and overseas, and the audit results and other information are reported regularly and as required by the President of KEYENCE Corporation.

Employee Code of Behavior

To maintain an organization that is less prone to fraud and harassment, we are building a system where all employees regularly review the corporate policies and business guidelines that form our code of behavior. In addition, by actively using this code of behavior as judgment criteria in our daily business, we are working to ensure thorough compliance and improve compliance awareness. We also make efforts to create a workplace where everyone can freely voice their opinion. We focus on "what was said" as opposed to "who said it". For example, so as not to encourage awareness of the hierarchical relationship, it is important that employees address each other not by their job titles but by their names and be allowed to sit anywhere in meetings, thereby creating a culture where employees can speak their minds freely regardless of job title, age, career or gender.

In addition, to eliminate gaps between groups, we have created an environment that facilitates open discussions by eliminating partitions in the office space as much as possible. This type of culture and environment enables even new employees to share their opinions without hesitation. Rational ideas will be realized with the support of coworkers; therefore, a culture with logical discussion will further enhance the logical thinking of the employee and increase their work success rate.

RISK FACTORS

Risk factors that investors may regard as potentially having a significant impact on the businesses of the Company and the Group are stated below. The statements with regard to the future are based on projections made by the Company based on information available as of March 20, 2026.

(1) Economic Trends

The Group is involved in developing business in Japan, North America, Latin America, Europe, and Asia. As such, fluctuations in both domestic and international economic trends tend to affect Group operations. While paying close attention to global economic trends, the Group also takes risk diversification measures that do not depend on any specific product, customer, or region. However, in the event of sudden domestic and global economic changes, the Group's business performance and finances may nevertheless be affected.

(2) Exchange Rate Fluctuations

The costs and prices of Group products and services traded in foreign currencies tend to be affected by exchange rates. The Group is working to create a business environment that does not depend on the value of any specific currency by promoting development of overseas businesses and by diversifying trading bases and trading currencies. However, when preparing consolidated financial statements, all assets, liabilities, incomes, expenses, and other factors counted in local currencies are converted into yen. Exchange rate fluctuations also influence corporate R&D investment and manufacturing equipment investment trends in various industries, not limited to only manufacturing. In this way, fluctuations in exchange rates can affect Group finances and business performance.

(3) Information Security

In the course of business, the Group gains sensitive business and personal information as well as confidential information from business partners and other sources. To prevent unauthorized use by a third party due to theft or loss of such information, the Group is working to improve information literacy and to strengthen IT governance of employees and contractors. Measures to prevent intrusion into the Company's information systems are also being implemented. Nevertheless, unforeseen circumstances make it difficult to completely prevent the possibility of information leaking or such incidents from occurring, and there is always the risk of leakage or internal system disruption following a cyberattack or the application of other malicious technology that breaches our security defenses, resulting in information being destroyed or tampered with. Should any such situation occur, costs associated with taking appropriate measures will be incurred, and such costs could affect the finances and business performance of the Group.

(4) International Business Development

Overseas business development tends to be affected by changes in a variety of factors, including local political situations, economic situations, and social situations as well as foreign currency/import/export regulations and regional characteristics. The Group is also active in North America, Latin America, Europe, and Asia, which means careful consideration of profitability, market expansion potential, foreign exchange fluctuation risks, geopolitical risks, and the risks of various laws and regulations (including import/export regulations, environmental regulations, and taxes)—followed by a comprehensive judgment—are essential for overseas expansion. However, sudden changes in any of these factors may affect the Group's business performance and finances.

(5) Product Quality

Because the Group is focused on expanding business activities in Japan, North America, Latin America, Europe, and Asia, compliance with laws and regulations within the applicable countries is necessary regardless of whether a product will be sold domestically or internationally. In its commitment to providing products responsibly, the Group will continue efforts to improve quality by implementing Group quality management systems and environmental management systems with ISO standard certification, and will continue to focus intensively on production such as by linking KEYENCE's quality control departments to cooperating factories where production is performed, even if fabless systems are in place. However, in the event of a large-scale recall following a serious quality issue caused by use of a product in an unexpectedly diverse environment or an accident that exceeds the current technological and management levels, or if an applicable law or regulation is significantly strengthened or changed, the costs of dealing with such an issue may affect the performance and finances of the Group.

RISK FACTORS

(6) Disasters, Accidents, etc.

The Group is focused on expanding business activities in Japan, North America, Latin America, Europe, and Asia. As such, any natural disasters (including those caused by climate change) or accidents—such as earthquakes, tsunamis, floods, heavy rains, lightning, industrial accidents, fire/explosion, wars, acts of terrorism, and infectious disease epidemics—in those locations may seriously harm Group employees and property. This may interrupt operations, affect production and shipping, and incur recovery costs in the event of damage. Moreover, disasters or accidents that occur in the Group supply chain, such as those that affect suppliers or product delivery destinations, may cause a shortage or supply interruption of parts and the like, or a suspension of production at product delivery destinations. Such declines may also affect the business performance and finances of the Group.

The Group strives to diversify risks by promoting a management system that does not depend on any specific activity base, specific supplier, specific product, specific customer, or specific industry. Nevertheless, avoiding all such risks is difficult, and a disaster or accident that occurs on an unexpected scale may affect the business performance and finances of the Group.

(7) Accounting and Tax Systems

The Group is focused on expanding business activities in Japan, North America, Latin America, Europe, and Asia, and those activities will invariably be affected by the accounting standards and tax systems of the particular country or region. The Group conducts business activities based on current accounting systems and tax systems, but if major changes, enhancements, or additions to a country's system affecting customer purchasing behaviors are introduced, or if a disagreement with the relevant authorities arises, additional response and compliance costs may be incurred, additional taxes may be levied, and double taxation may result, which may affect the performance and finances of the Group.

(8) Conservation of the Global Environment

Because the Group is involved with the development, manufacture, and sale of automatic control equipment, measuring equipment, information and related electronic application equipment, optoelectronic equipment, and the systems associated with these devices, compliance with a variety of national and international regulations is necessary. In addition to complying with the requirements of environment-related regulations, the Group complies with voluntary management standards and has established environmental policies that contribute to environmental conservation, thereby fulfilling social responsibilities including environmental protection through our business activities and products. As part of these efforts, the Group has established a chemical substance management system that excludes the use of harmful chemical substances, and a management system that controls the amount of electricity used in order to control/reduce CO₂ emissions. The Group is also striving to use resources effectively to reduce waste emissions, promote energy-saving activities, and promote recycling. Moreover, the Group is also working toward building an environmental management system that allows for a reduced environmental load such as by promoting product design and development that considers the environmental load reduction activities of our customers. Such continuous improvements will allow the Group to better promote the protection of the global environment and the prevention of environmental pollution. However, in the event various applicable laws and regulations are changed or newly established, compliance costs may be incurred, which may in turn affect the business performance and finances of the Group.

(9) Recruitment and Retention of Human Resources

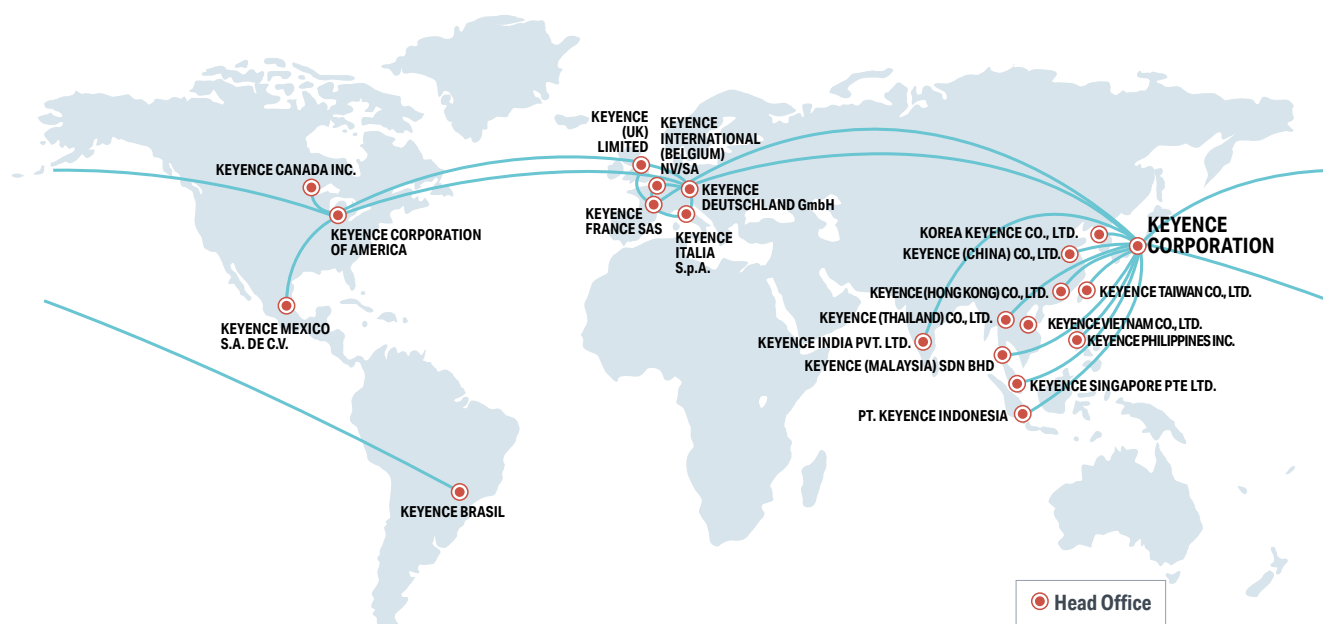
Based on the recognition that people are the foundation for creating added value, the Group believes that securing and developing talented human resources is indispensable to achieving sustainable business growth. The Group continuously promotes the recruitment of diverse talent, including both new graduates and mid-career hires. It also strives to enhance its ability to attract talent and improve retention rates through initiatives such as developing an education and training framework that supports each employee's skills development and career formation, creating a rewarding workplace environment, and enhancing compensation and benefits systems. However, due to such factors as structural changes in domestic and overseas labor markets, intensifying competition for talent, and rising personnel costs, the Group's operating results and financial condition may be affected if it is unable to secure and retain the human resources it requires as planned, or if human resource development fails to keep pace with the speed of business growth.

(10) M&A (Acquisitions, Capital Alliances, etc.)

The Group positions M&A as one option for expanding its business domains and accelerating its growth, and proactively considers opportunities where the Company's involvement is expected to enhance added value. When conducting M&A, the Group intends to make decisions after conducting sufficient prior review of the target company's business, financial condition, and other factors. However, changes in the business environment after acquisition or cases where the anticipated effects do not fully materialize may affect the Group's operating results and financial condition.

WORLD NETWORK

As of April 25, 2026



WWL1_2072

The Americas

KEYENCE CORPORATION OF AMERICA

Chicago	New Jersey	Atlanta
Austin	Birmingham	Boston
Cedar Rapids	Charlotte	Cincinnati
Cleveland	Columbus	Dallas
Denver	Detroit	Fort Lauderdale
Grand Rapids	Greenville	Houston
Indianapolis	Irvine	Kansas City
Knoxville	Little Rock	Los Angeles
Louisville	Milwaukee	Minneapolis
Nashville	Philadelphia	Phoenix
Pittsburgh	Portland	Raleigh
Rochester	Salt Lake City	San Diego
San Francisco	San Jose	Seattle
St. Louis	Tampa	Washington, D.C.

KEYENCE CANADA INC.

Toronto	Montreal	Vancouver
Windsor		

KEYENCE MEXICO S.A. DE C.V.

Mexico City	Bajío (Leon)	Ciudad Juárez
Guadalajara	Mexico City 1st	Mexico City 2nd
Monterrey East	Monterrey West	Queretaro
Tijuana		

KEYENCE BRASIL COMERCIO DE PRODUTOS ELETRONICOS LTDA.

Sao Paulo	Campinas	Curitiba
Porto Alegre		

Europe

KEYENCE DEUTSCHLAND GmbH

Frankfurt	Berlin	Bielefeld
Cologne	Dresden	Dusseldorf
Erfurt	Essen	Hamburg
Hanover	Karlsruhe	Leipzig
Mannheim	Munich	Nuremberg
Regensburg	Stuttgart	Ulm

KEYENCE INTERNATIONAL (BELGIUM) NV/SA

Mechelen	AUSTRIA	CZECH REPUBLIC
HUNGARY	NETHERLANDS	POLAND
ROMANIA	SLOVAKIA	SLOVENIA
SWITZERLAND		

KEYENCE (UK) LIMITED

Milton Keynes	Birmingham	London
Manchester	Newcastle	IRELAND

KEYENCE FRANCE SAS

Paris	Besançon	Lille
Lyon	Nantes	Paris South
Strasbourg	Toulouse	

KEYENCE ITALIA S.p.A.

Milan	Bologna	Padua
Pescara	Rome	Turin
Verona		

Asia

KEYENCE (CHINA) CO., LTD.

Shanghai	Beijing	Changsha	Chengdu
Chongqing	Dalian	Dongguan	Guangzhou
Hangzhou	Hefei	Jinan	Kunshan
Nanjing	Ningbo	Qingdao	Shanghai Hongqiao
Shanghai Qiantan	Shenzhen East	Shenzhen West	Suzhou
Tianjin	Wuhan	Wuxi	Xiamen
Xi'an	Zhongshan		

KEYENCE (HONG KONG) CO., LTD.

Hong Kong

KEYENCE TAIWAN CO., LTD.

Taipei Hsinchu Kaohsiung Taichung Tainan

KOREA KEYENCE CO., LTD.

Seoul Busan Cheonan Daegu
Dongtan Pyeongtaek

KEYENCE SINGAPORE PTE LTD.

Singapore

KEYENCE INDIA PVT. LTD.

Chennai Ahmedabad Bengaluru Delhi
Noida Pune

PT. KEYENCE INDONESIA

Jakarta Cikarang

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